



Patient Safety Congress 2018 Programme <i>Translating policy and theory into practice</i> 9 - 10 July – Manchester Central, Manchester					
Day 1 – Monday 9 July 2018					
08:00	Registration opens				
09:00 – 09:10	Welcome from conference Chairs Shaun Lintern , Patient Safety Correspondent, HSJ and Jenni Middleton , Editor, Nursing Times (TBC)				
09:10 – 09:50	Just Culture: Moving beyond blame in your organisation Professor Sidney Dekker , Author of <i>Just Culture: Restoring Trust and Accountability in Your Organization</i> , Griffith University and Joe Rafferty , Chief Executive, Mersey Care NHS Foundation Trust <ul style="list-style-type: none"> Hear the key principles of just culture from one of the leading thinkers in this area Learn how Mersey Care Trust put the principles into action to drive a cultural shift Understand and learn how to develop just culture practices 				
09:50 – 10:10	Joint plenary with Rapid Response Systems Driving change in safety critical industries Invited speaker: Professor Kevin Fong , Consultant Anaesthetist, University College London Hospitals FT <ul style="list-style-type: none"> Learn how human factors impact the work of NASA, and processes they use to reduce risk Understand how safety critical industries implement effective safety systems Make changes in your practice to improve safety in your organisation 				
10:10 – 10:50	Joint debate with Rapid Response Systems Safety in healthcare, who drives change? Chair: Shaun Lintern , Patient Safety Correspondent, HSJ Professor Ken Hillman , Professor of Intensive Care, University of New South Wales Julie Bailey CBE , Founder, Cure the NHS Peter Homa CBE , Chair, NHS Leadership Academy Invited speakers: Professor Kevin Fong , Consultant Anaesthetist, University College London Hospitals NHS Foundation Trust Dr Celia Ingham Clark , Medical Director for Clinical Effectiveness, NHS England <ul style="list-style-type: none"> Do the best patient safety improvements come from the top or the frontline? What should policy makers, leaders and frontline staff be doing to make hospitals safer? How can we work together to drive improvements? 				
10:50 - 11:20	Morning break in exhibition hall				
	Human Factors: Beyond the theory Chair: Martin Bromiley OBE , Chairman, Clinical Human Factors Group	Driving a culture of patient safety Chair: Shaun Lintern , Patient Safety Correspondent, HSJ	Improving patient safety through governance and compliance Chair: Jenni Middleton , Editor, Nursing Times (TBC)	Delivering quality improvement on the frontline Chair: Dr Mike Durkin , Senior Advisor on Patient Safety, Imperial College London	Joint stream with Rapid Response Systems Bridging the gap: policy and clinical practice
11:20 - 12:00	Creating a sustainable focus on human factors as part of a whole healthcare system <ul style="list-style-type: none"> Understand how Scotland has adopted and 	Why we need a relentless drive on sepsis <ul style="list-style-type: none"> Learn from an evidenced approach to reducing admission to ITU, 	The importance of listening to patients and relatives <ul style="list-style-type: none"> Understand the role of Duty of Candour in learning from accidents 	The impact of genuine partnerships between staff and patients <ul style="list-style-type: none"> Learn from the experience of the West London Collaborative, 	Making it easy to do the right thing <ul style="list-style-type: none"> Examine how approaches from behavioural science can be adopted into your work

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	<p>implemented a human factors approach</p> <ul style="list-style-type: none"> Find out how human factors thinking has been moved from individual projects to large scale application Reduce the impact of the human condition affecting patients by creating a long-term, consistent approach <p>Confirmed speakers: Professor George Youngson CBE, Emeritus Professor of Paediatric Surgery, University of Aberdeen Simon Paterson-Brown, Consultant General Surgeon, Royal Infirmary of Edinburgh Paul Bowie, Programme Director - Patient Safety & Quality Improvement, NHS Education Scotland Dr Shelly Jeffcott, NHS Education Invited speaker: Nikki Maran, Consultant Anaesthetist, Royal Infirmary of Edinburgh</p>	<p>length of stay, readmission and mortality from sepsis</p> <ul style="list-style-type: none"> Improve sepsis outcomes by simplifying processes and empowering staff Hear Melissa Mead's story – her son William died of sepsis at 12 months old. His death spurred her to lead a campaign to save lives <p>Confirmed speakers: Melissa Mead, National Project Coordinator, The UK Sepsis Trust Joan Pons Laplana, Transformation Nurse, James Paget University Hospitals NHS Foundation Trust Dr Matt Inada Kim, National Clinical Advisor for Sepsis</p>	<ul style="list-style-type: none"> Learn from Susanna Stanford's fight to ensure that what happened to her doesn't happen again Understand how healthcare professionals, government, lawyers and patients can work together to improve safety and justice <p>Confirmed speakers: Peter Walsh, Chief Executive, Action Against Medical Accidents Susanna Stanford, Patient Speaker</p>	<p>which is working with service users from West London Mental Health Trust</p> <ul style="list-style-type: none"> Improve experience of care by finding out what really matters to service users and co-producing 'Always Events' Learn about the national resources available to support co-production, and input ideas for future resources <p>Proposed speakers: Jane McGrath, Chief Executive, West London Collaborative Helen Lee, Head of Quality Improvement and Experience, Lancashire Care NHS Foundation Trust and IHI Faculty David McNally, Head of Experience of Care, NHS England</p>	<ul style="list-style-type: none"> Use nudge theory and 'doing the right thing' to encourage consistent, good practice Learn techniques to implement interventions to improve patient outcomes <p>Confirmed speakers: Stephen Bolsin, Adjunct Professor & Staff Specialist, Geelong Hospital Hannah Burd, Senior Advisor, Behavioural Insights Team Siri Steinmo, Patient Safety Programme Lead, Royal Free London NHS Foundation Trust <i>(Stephen and Hannah are speaking again at 12:05 in the 'Human Factors' stream)</i></p>
<p>12:00 – 12:05</p>	<p>Time to move between sessions</p>				
<p>12:05 - 12:45</p>	<p>Behavioural insights: using the power of nudge theory</p>	<p>How better use of complaints can drive learning and accountability</p>	<p>Effective governance in a multi-agency environment</p>	<p>Improving the care and outcomes of vulnerable patients</p>	<p>End of life care in an acute setting</p> <ul style="list-style-type: none"> "Talking DNACPR" - how

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	<ul style="list-style-type: none"> Examine how approaches from behavioural science can be adopted into your work Use nudge theory and 'doing the right thing' to improve patient outcomes Learn from real-world evidence to understand what is possible <p>Confirmed speakers: Stephen Bolsin, Adjunct Professor & Staff Specialist, Geelong Hospital Hannah Burd, Senior Advisor, Behavioural Insights Team <i>(speakers also speaking at 11:20 in the 'Bridging the Gap' stream)</i></p>	<ul style="list-style-type: none"> How to embed an open, transparent complaints culture, to ensure learning from mistakes Understand what is working well in NHS complaint handling in England and what isn't Hear from the new Ombudsman on his vision for complaint handling in the NHS <p>Confirmed speakers: Rob Behrens CBE, Parliamentary and Health Service Ombudsman Scott Morrish, Patient speaker</p>	<ul style="list-style-type: none"> Hear about effective partnership working in a community setting Understand how collaboration achieves effective governance Adopt partnership working in your area to improve patient journey and outcomes 	<ul style="list-style-type: none"> Meet the needs of vulnerable patients, in the community, primary and acute settings Work in partnership with other organisations to improve the care of vulnerable patients Improve outcomes for vulnerable patients in your care 	<p>to have difficult conversations with patients</p> <ul style="list-style-type: none"> Have effective conversations in an emergency - the national Recommended Summary Plan for Emergency Care and Treatment (ReSPECT) <p>Confirmed speakers: Dr Caroline Stirling, Clinical Director, End of Life Care, NHS England Jillian Hartin, Senior Sister, Critical Care, University College London Hospitals NHS Foundation Trust</p>
<p>12:45 - 13:45</p>	<p>Networking lunch break</p>				
<p>13:45 - 14:25</p>	<p>The reality gap: The difference between actual and perceived performance</p> <ul style="list-style-type: none"> Close the gap between the best efforts of your staff and full clinical effectiveness Learn from pioneering case studies Use the evidence base to assess how best practice can be adopted 	<p>Learning from incidents and investigations to prevent harm</p> <ul style="list-style-type: none"> How to prevent repeat incidents by learning from mistakes Empower junior doctors to engage with senior management to improve safety Improve safety in the operating theatre and during the peri-operative period 	<p>Safety culture in a primary care setting</p> <ul style="list-style-type: none"> Hear from effective collaborations between primary, ambulance and acute trusts Improve the safety of patients who first present in a primary setting Ensure that important information is not lost on transfer 	<p>Fighting the risk of infection: collaborating to improve methods</p> <ul style="list-style-type: none"> Understand research into infection control in high-risk situations Prevent surgical site, catheter-associated and other infections to improve outcomes and cut costs Implement improvements in your organisation <p>Confirmed speakers:</p>	<p>Identifying and escalating the deteriorating patient</p> <ul style="list-style-type: none"> How to use vital signs to identify deteriorating patients quickly and improve outcomes Using the National Early Warning Score 2 to identify acutely ill patients <p>Confirmed speakers: Dr John Kellett, Nenagh General Hospital, Ireland;</p>

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	<p>Confirmed speakers: Professor Bryn Baxendale, Director, Trent Simulation & Clinical Skills Centre, Nottingham University Hospitals NHS Trust</p> <p>Abbey Coutts, Nurse and Patient Representative</p>	<p>Confirmed speaker: James Titcombe OBE, Patient Safety Learning</p> <p>Invited speakers: Dr William Lea, Clinical Fellow in Patient Safety, York Teaching Hospital</p> <p>Professor Iain Moppett, Professor of Anaesthesia and Perioperative Medicine, Nottingham University School of Medicine</p>		<p>Jacqui Prieto, Nurse Specialist in Infection Prevention, University of Southampton</p> <p>Professor Jennie Wilson, Richard Wells Research Centre, University of West London</p> <p>Invited speaker: Philip Howard, Consultant Pharmacist in Antimicrobials, Leeds Teaching Hospitals NHS Trust</p>	<p>John Welch, President, International Society for Rapid Response Systems</p> <p>Invited speaker: Professor Bryan Williams, Consultant Physician, University College London Hospitals</p>
14:25 - 14:30	Time to move between sessions				
14:30 - 15:10	<p>How to reconcile learning and accountability. What are the limitations of human factors and just culture?</p> <ul style="list-style-type: none"> How to have moral and ethical conversations about failure to ensure learning from mistakes Foster a culture of openness and transparency to ensure learning from failure Prevent repeat incidents through a culture of open conversation and learning <p>Confirmed speakers: Steve Shorrock, Human Factors Specialist and Work Psychologist Kathryn Walton, Patient Speaker</p>	<p>How the new national medical examiners service will save lives</p> <ul style="list-style-type: none"> Learn about the April 2019 rollout of the national network of medical examiners Hear about medical examiner pilots and how they have challenged systemic errors and changed practice How your trust can adopt the medical examiner approach <p>Confirmed speakers: Dr Alan Fletcher, first Medical Examiner (of documents and cause of death) in England and Wales Professor Peter Furness, Consultant Histopathologist and Honorary Professor of Renal Pathology,</p>	<p>Addressing wrongdoing: raising concerns safely and effectively</p> <ul style="list-style-type: none"> The legal bit: what you can and can't do when whistleblowing How to raise concerns to keep patient safety foremost How can Freedom to Speak Up Guardians improve safety in your organisation <p>Confirmed speakers: Dr Kim Holt, Consultant Community Paediatrician, Whittington Health NHS Trust Dr Henrietta Hughes, National Guardian for the NHS Francesca West, Chief Executive, Public Concern at Work</p>	<p>Thinking kidneys in patient safety: a community approach</p> <ul style="list-style-type: none"> A new approach to acute kidney injury to improve treatment and outcomes How rapid patient deterioration can be avoided by implementing basic checks in primary and secondary care Prevent avoidable deaths from AKI <p>Confirmed speaker: Fiona Loud, Policy Director, Kidney Care UK</p> <p>Invited speakers: Dr Thomas Blakeman, GP Clinical-Academic Lead, Greater Manchester Kidney Health Programme Dr Nick Selby, Associate Professor of Nephrology, Derby Teaching Hospitals NHS foundation Trust</p> <p>Proposed speaker:</p>	<p>Examining the evolution of human factors and the prospects for a national safety plan</p> <ul style="list-style-type: none"> Put your organisation on the front foot: understand where human factors is heading next Pinpoint the five key turning points in human factors and establish what still needs to be done Consider how a coordinated national plan could focus efforts to embed safety and human factors 20 years of human factors in healthcare in context <p>Proposed speakers: Dr Suzette</p>

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	<p>Invited speaker: Dr Suzanne Shale, Ethics Consultant in Healthcare, Clearer Thinking Consultancy</p>	<p>University Hospitals of Leicester NHS Trust Professor Jo Martin, President, The Royal College of Pathologists</p>		<p>Professor Nicola Thomas, Professor of Kidney Care, London South Bank University</p>	<p>Woodward, Campaign Director, Sign up to Safety; Professor Charles Vincent, Emeritus Professor of Clinical Safety Research, Imperial College London; Professor Sir Bruce Keogh, Chair, Birmingham Women's and Children's NHS Foundation Trust Dr Hazel Courteney, Chief Executive, State Safety Global</p> <p><i>(This session is repeated in the 'Human Factors' stream at 15:40)</i></p>
15:10 - 15:40	Afternoon break				
15:40 - 16:20	<p>Examining the evolution of human factors and patient safety and the prospects for a national safety plan</p> <ul style="list-style-type: none"> 20 years of human factors in healthcare in context Pinpoint the five key turning points in human factors and establish what still needs to be done Put your organisation on the front foot: understand where human factors is heading next Consider how a coordinated national plan could focus 	<p>Recognition and escalation of the deteriorating patient in the community</p> <ul style="list-style-type: none"> Measures to improve the recognition of the deteriorating patient in the community The role of community nursing, pharmacists and general practice in recognising and escalating patients Improve patient outcomes through communication and collaboration 	<p>Reducing the risk of admission due to medication complication</p> <ul style="list-style-type: none"> Understand the new national initiative on medication safety Learn about what the evidence shows about the admission of those on multiple medications Improve admission rates through knowing what this means in practice 	<p>Improving safe care for mental health patients</p> <ul style="list-style-type: none"> Hear the latest evidence and debate on constraint and least restricted practice The key elements of best practice in improving the care and safety of mental health patients from evidenced case studies Avoid harm and minimise instances of self-harm and self-injury with the right structures and practices 	<p>Incident investigation: learning from errors</p> <ul style="list-style-type: none"> Prevent repeat incidents by learning from mistakes Hear how others have implemented processes to learn from incidents <p>Confirmed speakers: Dr Helen Hogan, Associate Professor, Department of Health Services Research and Policy, London School of Hygiene and Tropical Medicine and Health Foundation Improvement Science Fellow</p> <p>Proposed speakers: Dr Andy Haynes, Executive Medical</p>

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	<p>efforts to embed safety and human factors</p> <p>Confirmed speaker: Dr Suzette Woodward, Campaign Director, Sign up to Safety</p> <p>Invited speakers: Professor Charles Vincent, Emeritus Professor of Clinical Safety Research, Imperial College London</p> <p>Proposed speakers: Professor Sir Bruce Keogh, Chair, Birmingham Women's and Children's NHS Foundation Trust Dr Hazel Courteney, Chief Executive, State Safety Global <i>(This session is also on at 14:30 in the 'Bridging the Gap' stream)</i></p>				<p>Director, Sherwood Forest Hospitals NHS Foundation Trust</p>
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16:20 – 16:25	Time to move between sessions
16:25 - 17:00	<p>James Reason Lecture: Hope is not a plan: what can healthcare learn from safety critical industries?</p> <p>Confirmed speaker: Professor Alison Leary, Chair of Healthcare & Workforce Modelling, London South Bank University</p> <ul style="list-style-type: none"> • Professor Alison Leary's insights from her Winston Churchill Fellowship visiting organisations such as NASA to investigate approaches to safety cultures and systems • Understand what these high reliability organisations do to handle risk, encourage safety cultures, utilise data and workforce • Learn what approaches your organisation could adopt to improve patient safety and workforce issues across the board
17:00	Networking reception in exhibition hall

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Day 2 – Tuesday 10 July 2018					
08:00	Registration opens				
09:00 - 09:35	Identifying the underlying causes of systemic failure to determine how to avoid future tragedies Confirmed speaker: Dr Bill Kirkup CBE, Former Chair, Morecambe Bay Investigation, Member, Gosport Independent Panel <ul style="list-style-type: none"> • Dr Bill Kirkup’s analysis of the Morecambe Bay, Jimmy Saville and Hillsborough investigations: the underlying causes that lead environments to fail • Identify the warning signs to take action in your own organisation and nip problems in the bud • Prevent problems escalating to crisis point with effective solutions 				
09:35 – 09:50	Poster competition: winner announced Shaun Lintern, Patient Safety Correspondent, HSJ and Jenni Middleton, Editor, Nursing Times (TBC) <ul style="list-style-type: none"> • Find out the winner of the Patient Safety Congress poster competition • Finalists were chosen by our panel of expert judges, with the overall winner being decided by peers at the Congress • Find out more about the entries on the Congress app and in the Exhibition Hall 				
09:50 – 10:25	One year on: what can be learnt from HSIB investigations so far? Confirmed speaker: Keith Conradi, Chief investigator, Healthcare Safety Investigations Branch (HSIB) <ul style="list-style-type: none"> • A year after HSIB was established, Keith Conradi will share key learning points from its first investigations • Learn from where harm has happened and the systemic causes • How to use HIB safety recommendations to raise standards in your organisation 				
	Workforce: the crucial ingredient for safety Chair: Shaun Lintern, Patient Safety Correspondent, HSJ	Collaborating to achieve patient safety (TBC) In association with the Patient Safety Collaborative	Delivering Improvement on the frontline (Day 2) Chair: Dr Mike Durkin, Senior Advisor on Patient Safety, Institute of Global Health Innovation, Imperial College London	Using research to solve the big challenges Chair: Jenni Middleton, Editor, Nursing Times (TBC)	Joint stream with Rapid Response Systems Bridging the gap: policy and clinical practice (Day 2)
10:30 - 11:10	Safe staffing: translating evidence and policy into practice <ul style="list-style-type: none"> • Hear the most recent evidence and policy on safe staffing • See how this is being translated into effective practice by Hull and East Yorkshire Trust • Translate best practice to your own situation to 		Can quality improvement be improved? <ul style="list-style-type: none"> • Discuss the findings of Professor Dixon-Woods’ research into whether quality improvement actually improves quality • Explore the challenges that impede QI, including scale, variability of input 	Leading from the top: new research on trust level leadership <ul style="list-style-type: none"> • How acute hospital boards have responded to the recommendations in the Francis report • The changes to leadership culture in the NHS, and the remaining challenges Confirmed speakers: Professor Naomi Chambers, Professor of	The use of technology to identify the deteriorating patient <ul style="list-style-type: none"> • Understand the application of technology in identifying and escalating the deteriorating patient • How to couple recent technologies with the knowledge and intuition of your staff to enhance patient

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	<p>prevent avoidable harm</p> <p>Confirmed speakers: Professor Peter Griffiths Chair of Health Services Research University of Southampton; Professor Mark Radford, Director of Nursing Improvement NHS Improvement; Mike Wright, Executive Chief Nurse, Hull and East Yorkshire NHS Trust</p>		<p>and lack of evaluation</p> <ul style="list-style-type: none"> Learn how you can counteract these challenges to improve the efficacy of your own QI projects <p>Confirmed speakers: Professor Mary Dixon-Woods, THIS Institute (The Healthcare Improvement Studies Institute), University of Cambridge; Dr John Dean, Clinical Director for Quality Improvement and Patient Safety, Royal College of Physicians Jonathan Broad, Patient Leader</p>	<p>Healthcare Management, Alliance Manchester Business School, University of Manchester Professor Judith Smith, Director of the Health Services Management Centre (HSMC) and Professor of Health Policy and Management, University of Birmingham Julie Bailey CBE, Cure the NHS, Patient Speaker</p>	<p>safety and experience</p>
11:10 – 11:40	Morning break in exhibition hall				
11:40 - 12:20	<p>Recruitment and retention: recommendations and solutions</p> <ul style="list-style-type: none"> Hear the latest recommendations to make sure you have a safe level of staffing Explore the work of trusts who improved their retention rates Translate best practice to improve your own retention rates <p>Confirmed speaker: Ruth May, Executive Director of Nursing, NHS Improvement Dean Royles, Director of Human Resources and Organisational Development, The Leeds Teaching Hospitals NHS Trust</p>		<p>How to reduce falls to improve care and save costs</p> <ul style="list-style-type: none"> Learn from projects that have reduced inpatient falls Understand how to reduce the impact of falls in the community Explore how you could implement similar measures in your setting to improve patient care in a low cost, high impact way <p>Invited speaker: Mark Renshaw, Deputy Chief of Safety, Brighton & Sussex University Hospitals NHS Trust Frances Healey – current leaders in this area</p>	<p>Using technology to support safety</p> <ul style="list-style-type: none"> How intuition can help avoid errors caused by technology – ensure technology supports, not impedes How your organisation’s culture must support staff in using their own intuition when something doesn’t feel right How to couple recent technologies with the knowledge and intuition of your staff to enhance patient safety and experience 	<p>What’s happening with sepsis and how we can do better</p> <ul style="list-style-type: none"> Understand what the data tells us nationally and Trust by Trust, to benchmark and improve your performance Collaborate to improve hospital wide responses to the deteriorating patient Hear the impact of sepsis from the patient perspective, and how Katie Dutton is using her experience to train others <p>Confirmed speakers: Dr Matt Inada Kim, Acute Physician, Hampshire Hospitals</p>



	Invited speaker: NHS Employers		Care Homes		NHS Foundation Trust; National Clinical Advisor for Sepsis Professor Mervyn Singer, Professor of Intensive Care Medicine, University College London Hospitals NHS Foundation Trust Katie Dutton, Nursing Student and Patient Speaker
12:20 – 12:25	Time to move between sessions				
12:25 – 13:05	<p>Maternity safety: instilling a culture of teamwork to save lives</p> <ul style="list-style-type: none"> Prevent avoidable harm in your maternity service by hearing the latest thinking from leading experts Get the latest information and evidence from the Each Baby Counts initiative to improve maternity and neonatal safety Real life case studies on why a culture of collaboration, openness and transparency is essential for a successful maternity service <p>Confirmed speakers: Edward Morris, Vice President, Royal College of Obstetricians and Gynaecologists Andy Heeps, Associate Medical Director for Quality Improvement,</p>			<p>Improving end of life care</p> <ul style="list-style-type: none"> Explore the approaches to end of life care across the UK Take steps to improve the care of patients with dementia – in community and acute settings “Talking DNACPR” - how to have difficult conversations with patients <p>Confirmed speaker: Dr Katherine E Sleeman, NIHR Clinician Scientist and Honorary Consultant in palliative medicine, King's College London</p> <p>Invited speaker: Michael Hurt, Head of Older People and Dementia, NHS Walsall Clinical Commissioning Group</p> <p>Proposed speaker: Jillian Hartin, Senior Sister, Critical Care, University College London Hospitals NHS Foundation Trust</p>	<p>Selling Rapid Response Systems to the board and policy-makers</p> <ul style="list-style-type: none"> How to make the quality and business case for critical outreach and rapid response systems Effect of a national standard for deteriorating patients on outcomes <p>Confirmed speakers: Dr Francesca Rubulotta, Consultant in Critical Care, Imperial College Healthcare NHS Trust Associate Professor Daryl Jones, Associate Professor, Critical Care, The University of Melbourne</p>



	<p>Barking, Havering and Redbridge University Hospitals Trust Leigh Kendall, Writer, Coach and Patient Leader</p> <p>Invited speakers: Professor Jacqueline Dunkley-Bent, Head of Maternity, Children and Young People, NHS England</p>				
13:05 – 14:05	Networking lunch break				
14:40 - 15:15	<p>Keynote address: The next steps for patient safety Confirmed speaker: The Rt Hon Jeremy Hunt MP, Secretary of State for Health and Social Care</p> <ul style="list-style-type: none"> • The longest serving health secretary outlines his vision for driving up safety and quality in the NHS • Hear about the current and future policy landscape and use this knowledge to build on your patient safety work • Place your work in a national context, and understand the impact on frontline work 				
15:15 - 15:45	Afternoon break				
15:45 – 16:45	<p>Panel: How did they do it? Hear from national leaders who overcame safety challenges Confirmed speakers: Sir David Dalton, Chief Executive, Salford Royal Foundation Trust and Pennine Acute Hospitals Trust; Jackie Daniel, Former Chief Executive, University Hospitals of Morecambe Bay Foundation Trust; Kevin McGee, Chief Executive, East Lancashire Hospitals Trust</p> <p>Proposed speaker: Nicola Ranger, Director of Nursing and Patient Safety, Western Sussex Hospitals NHS Foundation Trust</p> <ul style="list-style-type: none"> • Three chief executives share how they turned their trusts around following safety controversies • Hear what steps they took to improve patient safety and care • Apply their learning to your own organisation – overcome existing concerns and avoid problems happening 				
16:45 – 17:00	<p>Closing remarks from Chairs Shaun Lintern, Patient Safety Senior Correspondent, HSJ and Jenni Middleton, Editor, Nursing Times</p>				

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